

Award from the Center for Medicare and Medicaid Innovations (CMMI) Health Care Innovation Awards Round Two

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Goals



- To explain how trainees are incorporated into Mount Sinai Visiting Doctors and MACT
- ► Value of trainees in an academic institution
 - What can you teach
 - How you can teach
 - How do you get paid to teach in the home

Visiting Docs: History to present time



- ▶ Started in 1995 by three medicine residents
- Primary and palliative care services for homebound
- Largest academic home-based primary care program in US
- ► Care for >1500 patients annually
- ▶ >6000 home visits

Visiting Docs: Staffing



- ▶ 19 home visit physicians (10 FTE)
- ▶ 5 nurse practitioner
- ► 6 social workers
- 2 office-based RNs
- 8 office and administrative assistants
- Practice manager

Mount Sini Health System



- 7 Hospital Campuses (3,500 Beds)
- · School of Medicine
- >300 Community Care Locations
- >6,600 Physicians (PCPs and Specialists)
- 6,500 Nurses
- · 36,000 Employees
- 2012 ACO 32,000 aligned Medicare beneficiaries

Visiting Docs



- Routine and urgent visits conducted on weekdays, accompanied by trainees
- ► Telephone triage by RNs
- 24-hour MD availability by telephone
- ► Palliative and end-of-life care
- Family and caregiver support
- Close communication and coordination with community and nursing agencies

Visiting Docs: Trainees



- ▶ Medical students: 3rd and 4th year
- ▶ Medical Residents 5 weeks
- Geriatrics and Palliative Medicine fellows 1 month and longitudinal
- Rheumatology fellows, cardiology fellows, neurology residents, psychiatry residents, geripsych fellows as consultants
- NP students
- Social work interns



Mount Sinai's Full Page Ad

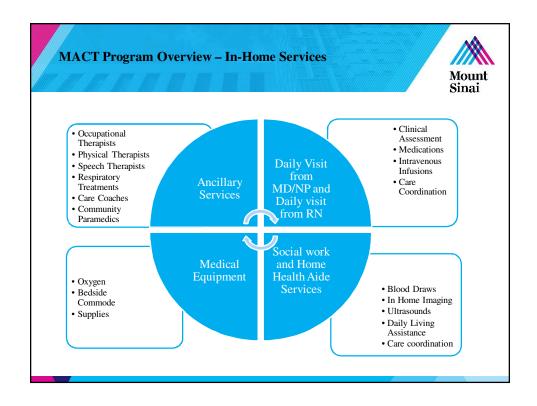


- "Mount Sinai's number one mission is to keep people out of the hospital."
- "Our Mobile Acute Care Team will treat people at home who would otherwise require a hospital admission for certain conditions."

Mobile Acute Care Team



- ► Hospital at Home Program at Mount Sinai
- Center for Medicare and Medicaid (CMMI) funded 9.6 Million dollar program for 3 years
- Acute patients who are determined to need inpatient admission - offered MACT as an alternative to that admission



MACT Trainees:



- ► Geriatrics Fellows
- ► Medicine residents elective





Seeing for yourself





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Why Should Trainees Know about Home Care?



- Physicians are responsible for overseeing the complex network of care that occurs in the home
- Important to understand the array of services available to frail or disabled patients as they leave the hospital

What can you teach in the home setting?

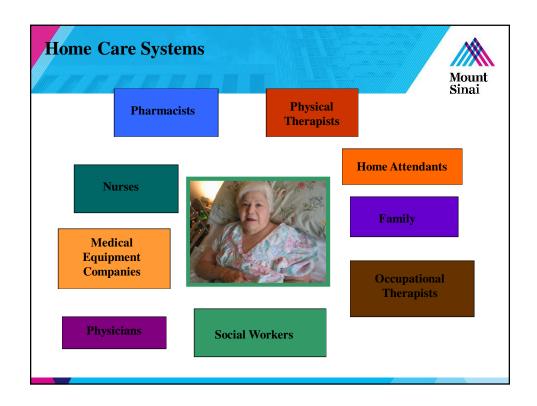


- ACGME competencies
- Geriatrics and Palliative Care principles
- Interdisciplinary learning
- All levels of learners can gain something
- Population health

ACGME Competencies:



- 1. Medical Knowledge: Home care patients exhibit a wide variety of chronic medical conditions common to adult & geriatric populations
- 2. Patient Care: Home visits: an opportunity to teach students the importance of incorporating environmental and social factors in patient care plans, function, drug management, home safety, and wound care
- 3. Systems-Based Practice: Describe the role of visiting nurses, home health aides/personal care attendants, home PT/OT/ST



ACGME Competencies:



- 4. Practice-Based Learning: Learners can reflect how care differs in home setting than in traditional outpatient or inpatient settings; Evidencebased medical care can be provided in the home, but it may be challenging
- 5. Interpersonal and Communication Skills and Professionalism:
 - Being in a patient's home necessitates a different kind of interaction
 - · Learn to communicate with caregivers
 - Effective communication with members of the multidisciplinary care team is crucial
 - · Chance to observe trainees and have trainees observe you

Methods for engaging trainees in home care and house calls



- Target questions around chief complaint or specific follow-up issue
- Link exam findings to function
- Ask trainee to observe a specific part of history or physical and reflect afterwards

Methods for engaging trainees in home care and house calls



- Student-student pairings
- SAM-like programs
- ► Resident-student pairings
- Urgent vs. follow-up visits
- Post-discharge assessments
- Nurse-student pairings

Barriers to teaching in the home



- Safety
- Electronic Medical Records
- Transportation
- ► Coordination/scheduling
- ► Finances of home care
- Buy-in from institution (financially)

So where do the other dollars come from?



- ► Grants?
- ► Philanthropy?
- ► GME Dollars?
- ▶ The Medical School Dean?
- ► The Hospital System?

Workforce in House calls



- Challenging to hire all types of providers who go to the home
- Having a program where trainees can be exposed increases your pool of workforce