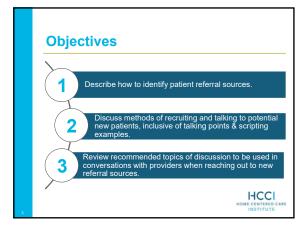




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Where to Start?

Ask yourself a few initial questions:

What is the need in your community and how does that align with your skill-set?

What is your practice model be? (e.g. longitudinal home-based primary care, palliative care, chronic care management, annual wellness visits, transitional care management)

Market Analysis: What competition is in your area and what will make your practice unique?

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Understand Your Target Patient Population

Examples

- Older, frail, or medically complex who have difficulty leaving the home
- Generally have 2+ chronic medical conditions
- Require assistance with ADLs and IADLs
- Functional impairment
- · Limited social capabilities
- Lack involvement from disease specific management programs
- High-utilizers of ED or hospital
- Fragmented care patterns or unmanaged mental health conditions
- High HCC Score (≥ 2.0)



Generating Referrals

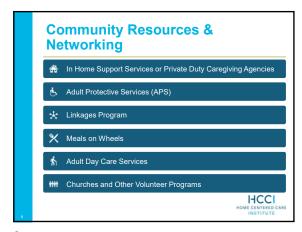
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How do you locate patients?

Network/Marketing Activities:

- Senior Living Communities/ Facilities (e.g. assisted living, group or foster) homes, independent living)
- Local Area on Aging and Senior Services (Can you participate on any
- ER/ Hospital Discharge Planners & Care Coordination Teams
- Skilled Nursing Facilities (e.g. Nursing homes)
- Leverage any inpatient relationships for assistance managing transitions (i.e. offer a management solution for "frequent flyers")
- Community PCP's (e.g. ask them to think about patients they've been unable to see for over a year but are still liable for medication refills)
- Speaking Opportunities (Grand rounds, local senior services or area on
- Home Health & Hospice Agencies (e.g. patients who need





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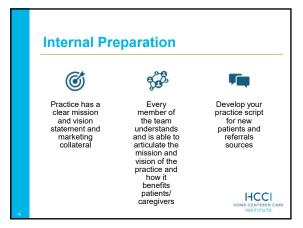
Approaching Partnership Conversations

Be prepared to articulate and provide documentation related to:

- The mission, goals, and outcomes of your program
- · Your enrollment criteria and process
- The benefits you will offer the partner (i.e. what burden can you relieve, or care gap do you fulfill)
- · What you need from the partner to be successful, and how you will share information

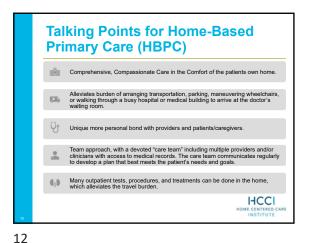


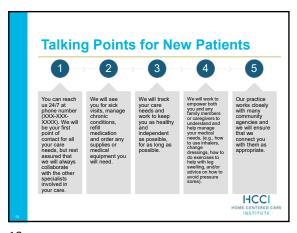
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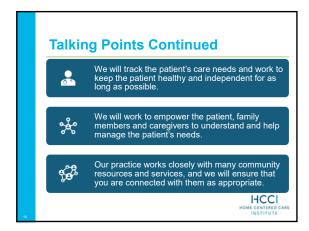


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Practice Considerations s the provider take time during home visits and help build Does your team explain services (e.g. patient understand when/how to call and after-hours coverage)?







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Sample Practice Script

"Our practice has the ability to travel to your home for your visits and our care team will manage all your medical needs. A provider would evaluate you during the first visit and make recommendations, manage medications, connect you with any additional resources, if needed, and determine when you require a follow-up. You can contact our office 24/7. We would arrange for certain treatments and procedures to be done in the comfort of your home. Our goal is for our team to work collaboratively with you and your family to develop a plan that aligns with your wishes and prevent unnecessary hospital admissions."

Talking Points for Referral Sources

- HBPC is ideal for the "sickest of the sick" when it's no longer safe or feasible for them to come into the office for medical appointments.
 - · Patients on gurney
 - Mile long med list
 Patient's who require 2-4 outpatient PCP appointment slots
- HBPC has proven to be an effective model for keeping people at home who would otherwise rely on the 911 network when their conditions worsen.
- Effective HBPC has proven to lead to improved health outcomes and greater patient and caregiver satisfaction.

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Talking Points for Clinic Provider Partners

- Refilling medications for patients who have not been seen in years or frequent "no shows"
- Family members who express it's a taxing effort to get the patient to the office
- · "Frequent flyers in the ED or hospital"
- Consider me a partner for your "highest risk" patients who I can help relieve the burden and risk for your practice by caring for them in the home



Marketing Strategies

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Networking Strategies

- Stay connected with current and potential referral sources to build relationships
- Think about your website and other marketing tools
- Explore senior living and new facility partnerships in your area (Be aware of new facilities in your area)
- Consider meetings with discharge planners and/or care coordinators at local hospitals
- · Do you have data to approach a payor conversation or
- Predictive Analytics (e.g. Acclivity Health)
- If you're part of a health system or large group practice
 HCCI consider proactive referral approach

Considerations Before You Grow

- Is your practice prepared to take on new patient volume from a staffing perspective
- · Do you track referrals monthly to evaluate opportunities and keep track of partners to maintain relationships with
- · Do you have a plan for patient turnover

on the success of your practice

- · How will your community be aware of your services
- Do you know your outcomes and have data to share



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Why Start Thinking About **Payors Now**

- Marketing Opportunity
- · Controlling cost and utilization
- Plan early and now for future partnerships and opportunities
- · Build the foundation and track outcomes



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Contracting with Payers: Strategy 101 Who do you take care of? What is your model? Cost per patient per month Understand fixed, variable and step costs Has home care medicine been a solution to the needs of a plan or provider? Where do your clinical leaders stand? Does your contracting arm have contacts, and do they understand this? Be flexible enough, but know what concessions would jeopardize outcomes Start slow, be careful with taking on significant risk initially HCCI

What is Your Product?

- Define Your Product
 - · How do you do it?
 - · Clinical model
 - · Administrative infrastructure
 - · What do you measure?
 - · Patient outcomes
 - · Quality data
 - · Patient satisfaction
 - HCC scores
 - · For what population?

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Measures to suggest competence

- Quality
 - · Advanced Care Planning Rate
 - · Medication management, falls assessment, depression
 - Patient Experience (likelihood to recommend)
 - Pneumococcal Vaccination Rate

Revenue

 HCC – malnutrition, pressure ulcers, resp. failure, functional quadriplegia, EMR tools, diagnostic specificity

Expense

- Hospice referral rate
- · Death at home
- 30-day readmission rate
- · Days at home last 90 days



What does your product cost?

- Cost per patient
 - Start of care
 - · Middle of care
 - · Immediately prior to death

Operations

- · Fixed costs
- Variable costs
- Step variable costs



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Prepare for Your Audience

- Insurance Company
 - How can you help them reduce their medical expense or increase revenue?
 - · What existing programs align with your goals?
- Health System
 - What is the fee-for-service benefit to status-quo today? What is financial imperative for tomorrow?
 - What revenue or quality opportunity does your product solve? (e.g., decrease 30-day readmissions, reduce low revenue patients, increase Medicare patients, reduce hospital mortality)

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Identify Your Allies

- · Were similar partnerships successful?
 - · 3rd party vendors
 - · Other clinical groups
 - · Other health systems
- Who is eager to leverage this opportunity?
 - Senior leadership
 - Contracting
 - Quality
 - FinancePost-acute

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Make Your Pitch

- Speak to their priorities, challenges, and opportunities
- Look for "small wins
- Be prepared to change, respond to feedback, data, and experience
- Proactively suggest process and outcome measures



Creative Partnership Examples

- Contracting with Medicare Advantage plans for in-home annual wellness visits
- ACO Partnerships
- Value-Based contracts or participation in shared savings models
- Others?

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HCCIntelligence TM Upcoming Events

HCCIntelligence W - Webinars

Every third Wednesday of the month, HCCI hosts a free webinar on a clinical or practice management topic relevant to home-based primary care (HBPC). Visit www.H-CCInstitute org for more details.

Wednesday, July 15th, 4 pm – 5 pm CST

Intersection of Faith and Community Organizing in Advanced Illness Care During COVID-19

Presented in collaboration with our partners at Coalition to Transform Advanced Care (C-TAC) Register Here

Presenters:

Eider Angela Overton, Senior Advisor to the Interfaith and Diversity Workgroup, C-TAC
Gloria Thomas Anderson, PhD, LMSW, Founder and President, Heart Tones W

Rev. Dale Susan Edmonds, Pastor, Trinity United Church of Christ
Lauryn Valladarez, Faith and Community Outreach Manager, Interfaith Community Services